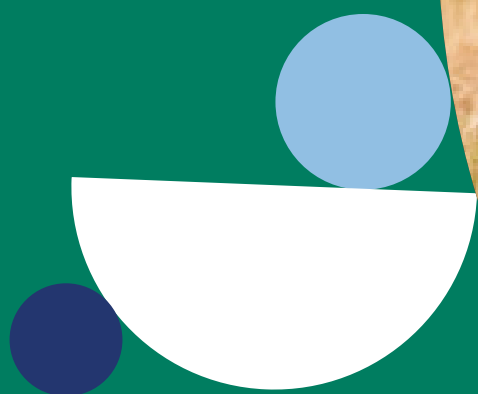


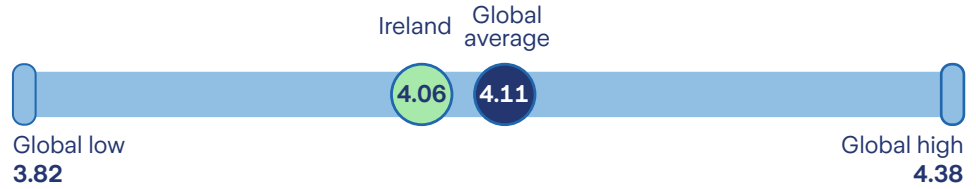
Ireland

Workforce Resilience Profile

Digital confidence and financial preparedness are Ireland's key opportunities to strengthen resilience. Psychological wellbeing is a strong force behind it.

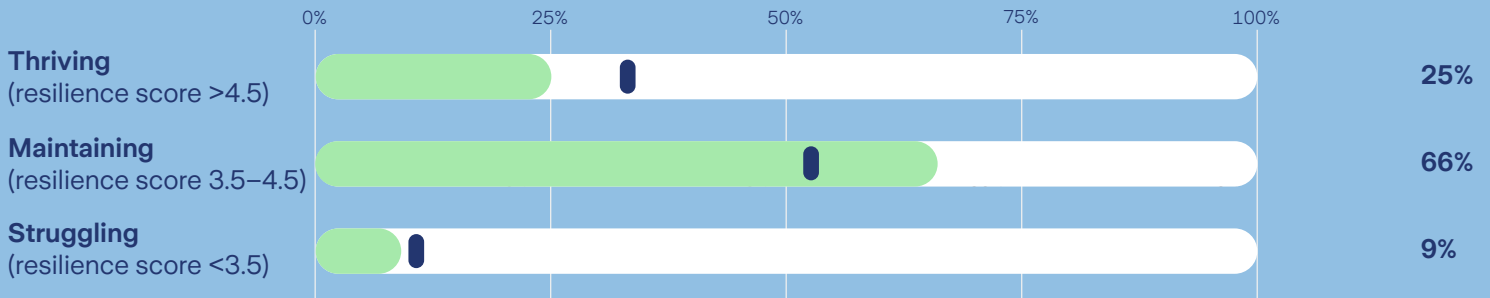


Overall resilience

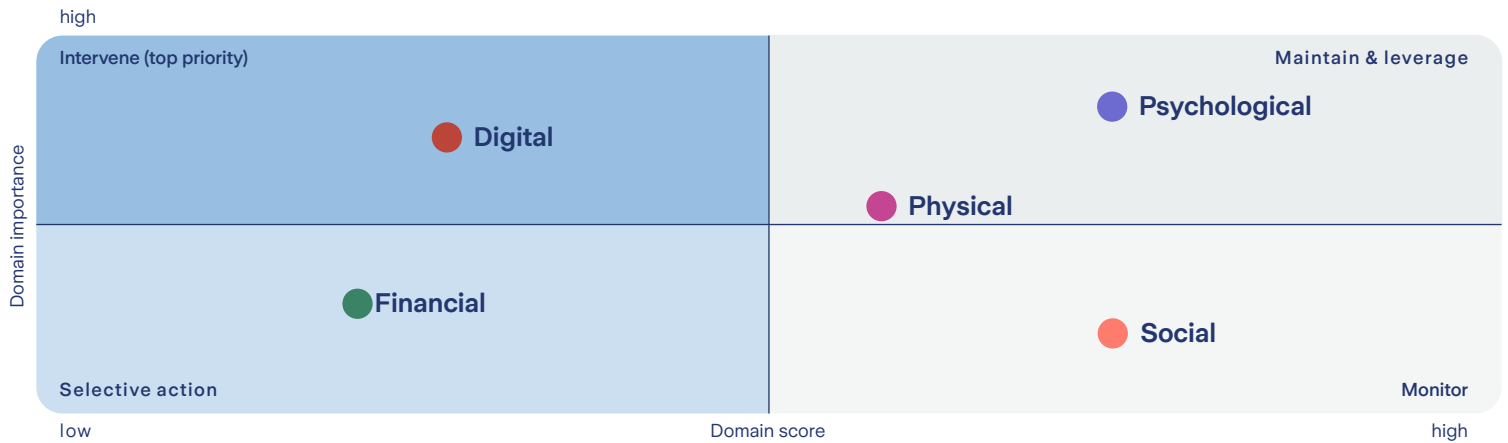


Split by resilience band

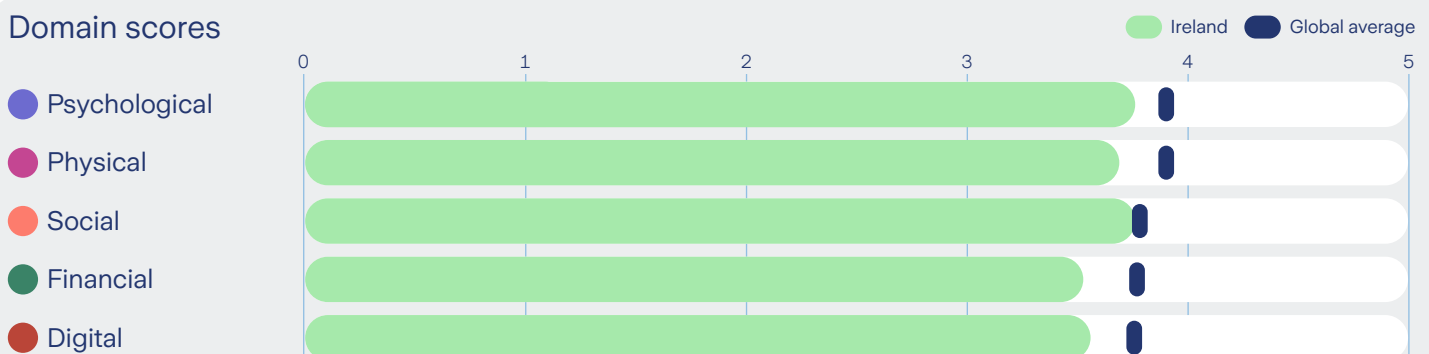
Share of workers in each band.



What drives resilience — and where to act



Domain scores



What this means for businesses and leaders

Resilience pays off at work.

84% of highly resilient employees (score >4.5) report good or excellent performance, compared to just 50% of those with low resilience (score <3.5).

Digital is the clearest opportunity.

It is one of the strongest drivers for overall resilience and scores among the weakest domains.

Financial is the weakest link.

It is the lowest scoring of all domains.

How's Ireland looking?

Education is the sharpest demographic divide

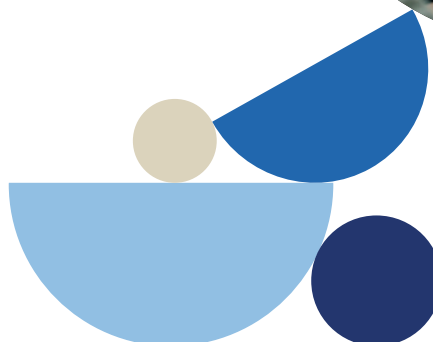
Postgraduates score 4.29, against 3.95 for the least educated.

Highest scoring items

Belief in ability to solve hard problems and openness to new things score highest.

Lowest scoring items

Savings buffer and confidence in financial recovery score lowest.



Four emerging catalysts of resilience

Financial resilience



do not have a savings buffer (vs. 49% globally)

Digital fluency



use generative AI daily (vs. 32% globally)

Caregiving



of workers are caregivers (vs. 63% globally)

Sleep



report poor sleep quality (vs. 17% globally)

Forward, into action

Our recommendations for businesses and leaders in Ireland



Build digital confidence first.

Put digital literacy training and stronger security habits on the agenda.



Strengthen the financial basics.

Short-term savings, financial recovery and insurance cover all need attention.



Target the education gap directly.

Workers without further education score lowest. Target this group, rather than using a one-size-fits-all approach.