

Half year results 2014

Analysts and Media Presentation August 7, 2014

Zurich Insurance Group





Key messages

Martin Senn, Chief Executive Officer



Key financials





HY-14 KEY RESULTS TARGET METRICS OVER STRATEGIC PERIOD Target **HY-14 BOPAT ROE¹** BOP 12.5% 12 - 14% USD 2.6bn 01-14 **Target Z-ECM²** 128% 100 - 120% NIAS Cumulative **FC FY-14 3-year target** Net cash USD 2.1bn remittances > USD 3.5bn > USD 9bn

¹ Business operating profit after tax return on equity (annualized), excluding unrealized gains and losses.

² Zurich Economic Capital Model (Z-ECM), subject to the review and approval of the Group's regulator, the Swiss Financial Market Supervisory Authority (FINMA).

Report card – Group

Early days, but good progress



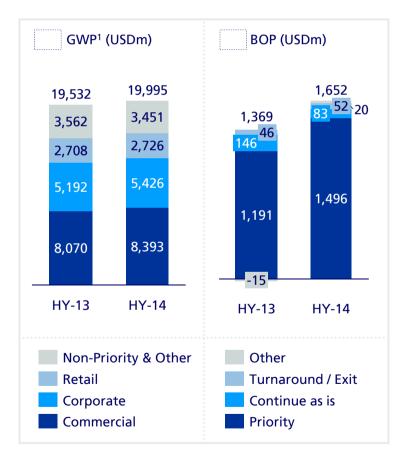
G	ROUP STRATEGY	ACTIONS UNDERWAY IN HY-14
1	Prioritizing investment in distinctive positions	 Corporate: further enhancing combined GC / CLP model, on track to achieve >100 new common customers in 2014 Commercial: customer segmentation and analytics initiatives at NAC Select retail: completed segmentation in 5 markets, extension of Banco Sabadell exclusive distribution agreement
2	Managing other businesses for value	 Good progress with GI turnaround/exits Holistic approach to in-force management developed for UK, Germany and US Life operations, including structural options
3	Growing our operating earnings	 Streamlining of organizational structure largely complete, USD 250m run-rate cost savings to be achieved by end of 2015 Additional risk capital deployed in Investment Management

Report card – General Insurance

Improving AY profitability, executing on "turnarounds"



PRIORITY MARKETS



GWP adjusted for discontinued large fronting contract.

MANAGE FOR VALUE

- Exit from Zurich-branded UK aggregator distribution in April
- Sale of Russia retail business in July
- Turnaround actions progressing in other markets

NEXT STEPS

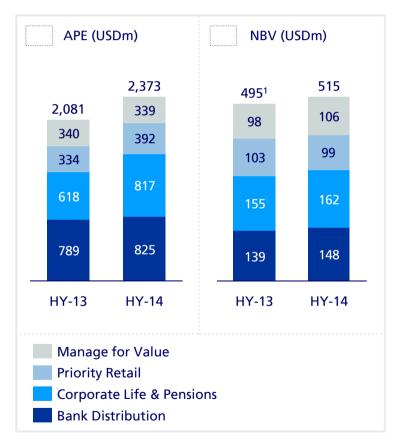
- Continue to drive improved accident year profitability
- Complete improvement plans
- Prioritize initiatives to deliver growth in select markets

Report card – Global Life



Growing in priority markets, in-force management initiatives underway

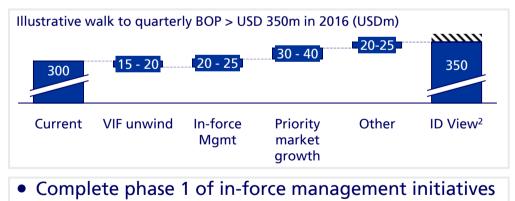
PRIORITY MARKETS



MANAGE FOR VALUE

- Exit of marginal positions (Taiwan, CLP Australia, Luxembourg)
- Initiatives underway to deliver up to USD 100m BOP increase from in-force management initiatives in Germany, the UK and the US

NEXT STEPS



• Enhance external reporting

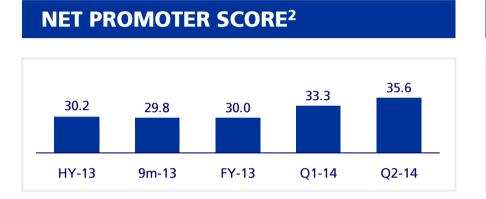
¹ Actual reported HY-13 NBV was USD 547 million; pro-forma HY-13 figure of USD 495 million is normalized for 2014 assumption changes.

² Directional view from 2013 Investor Day (ID) does not represent a financial target.

Report card – Farmers Exchanges¹



Positive momentum continues



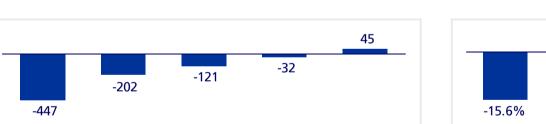
04-13

RETENTION³



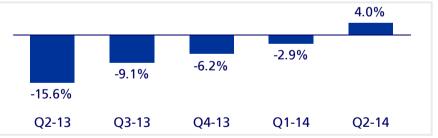
NET GAIN / LOSS OF AGENTS⁴

03-13



01-14

NEW BUSINESS COUNT GROWTH⁵



- Provided for informational purposes only. Zurich Insurance Group has no ownership interest in the Farmers Exchanges. Farmers Group, Inc., a wholly owned subsidiary of the Group, provides administrative and management services to the Farmers Exchanges as its attorney- in-fact and receives fees for its services.
- ² Survey based measure of customer loyalty (for Farmers Auto and Farmers Home only). 2013 figures shown are calculated on YTD basis.
- ³ Reflects rolling 3-month 13/1 survival rate for Farmers Exchanges, based on trailing 12-month weighted average GWP.

02-14

- ⁴ Change in total number of exclusive Farmers agents including full time and career agents.
- ⁵ Quarterly YoY change in new business counts for all books of business. Farmers and Bristol West Auto reflects New Business/New Household.

02-13



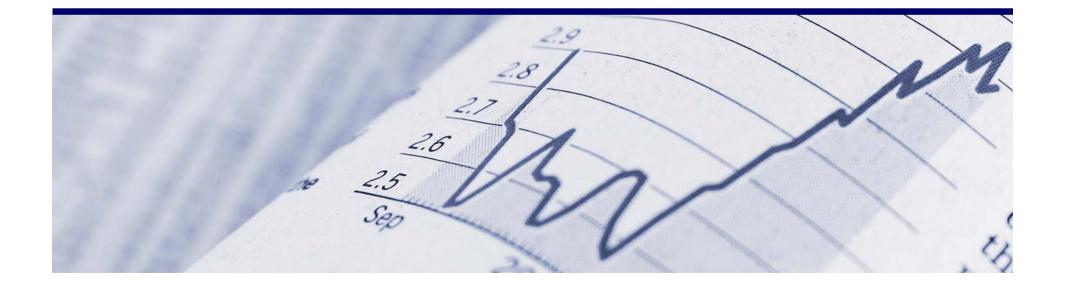


General Insurance	Improving accident year combined ratio, good progress with turnaround/exit businesses
Global Life	In-force management initiatives under way, priority market growth strategy progressing
Farmers	Positive trends continue
Cash remittance	Cash remittances expected for full year >USD 3.5bn



Financial highlights

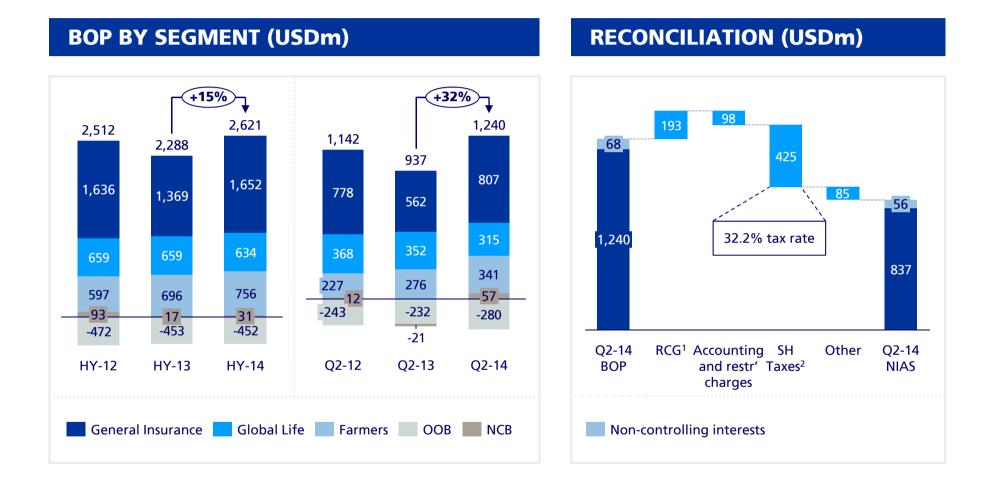
George Quinn, Chief Financial Officer



Group – Business operating profit



Solid start to the year



¹ Realized capital gains/losses, incl. a net loss on divestments of businesses of USD 13m.

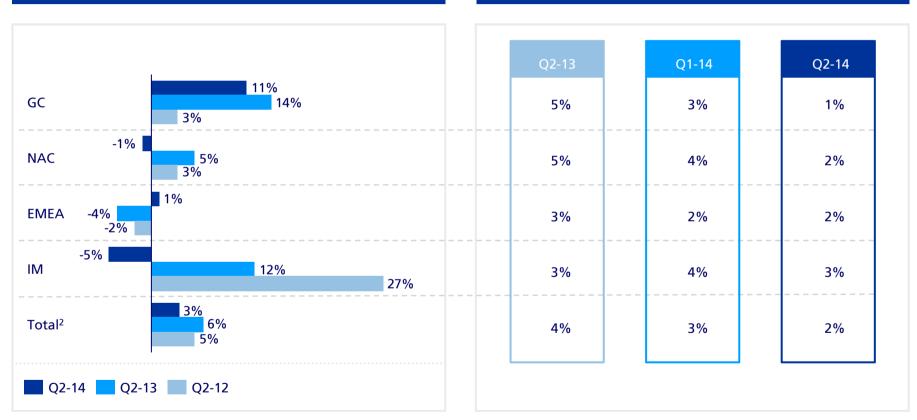
² Shareholder taxes (income tax expense attributable to shareholders).

General Insurance – Topline

Catch-up in topline with some rate pressure on US property



GWP GROWTH IN LC (%)



RATE CHANGE¹ (%)

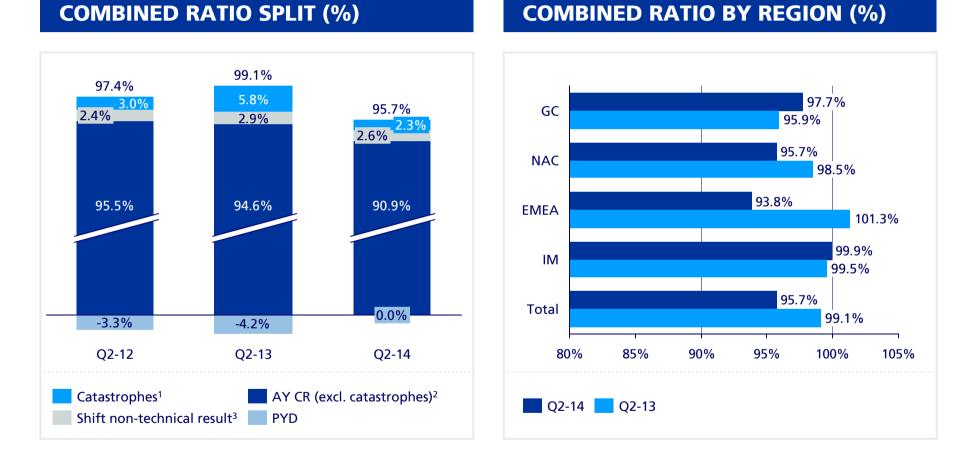
¹ GWP development due to premium rate change as a percentage of the renewed portfolio against the comparable prior year period.

² Total incl. Gl Global Functions, Group Reinsurance and Eliminations.

General Insurance – Combined ratio



Further improvement in AY combined ratio excl. catastrophes



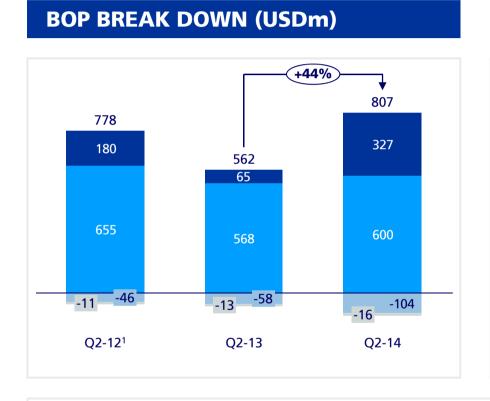
¹ Catastrophes includes major and mid-sized catastrophes including significant weather related events.

² Accident year combined ratio excludes prior year reserve development.

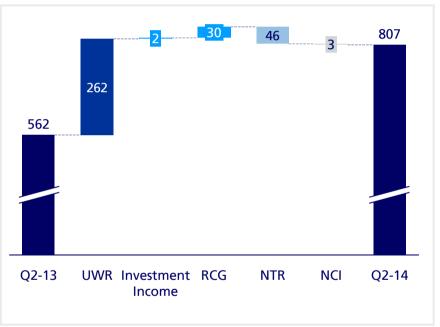
³ 2012 impact is an estimation.

General Insurance – BOP components

Good profitability driven by improved underwriting result



KEY DRIVERS (USDm)



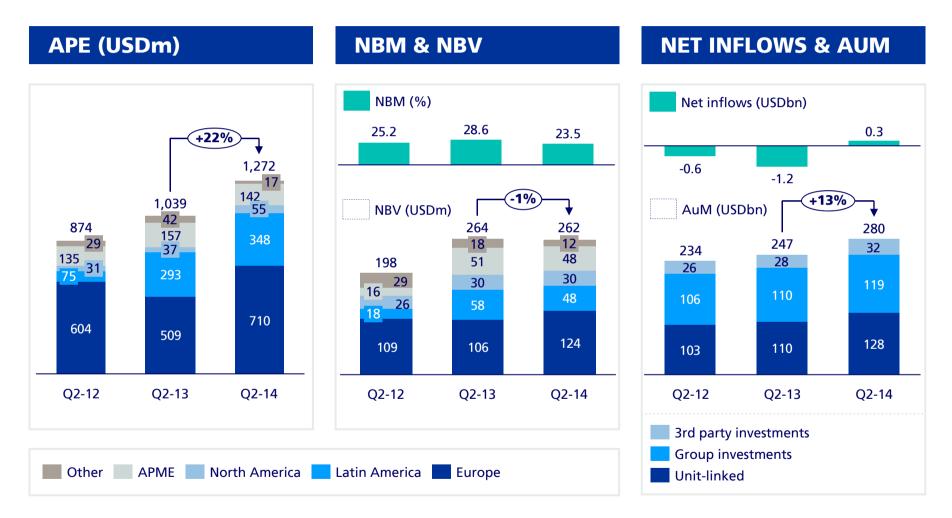
Underwriting result 📃 Investment inc. / Realized capital gains (RCG) 📃 Non-technical result (NTR) 📃 Non-controlling interest (NCI)



¹ Impact for the shift of parts of the non-technical result is an estimation.

Global Life – New business

Continued growth in APE and Assets under Management



Note: APE is reported before minority interests. NBM and NBV are reported net of minority interests, with prior year figures restated accordingly.

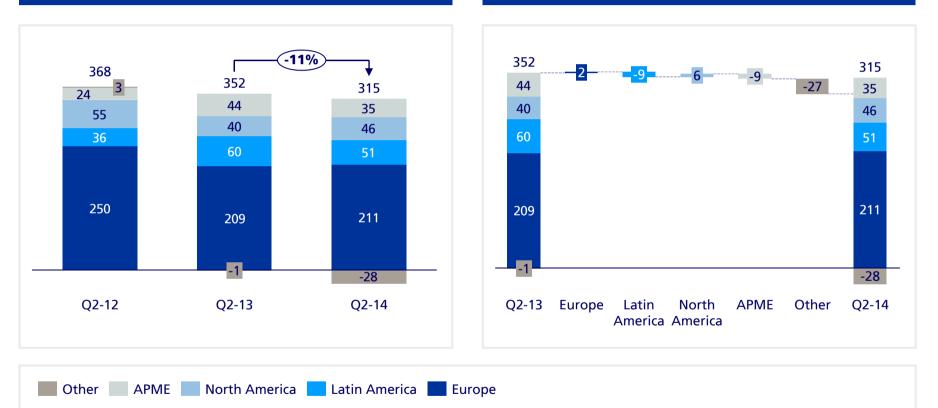


Global Life – BOP by region

One-offs lead to a reduction in discrete quarter profit



BOP BY REGION (USDm)



KEY DRIVERS (USDm)

7 August 2014

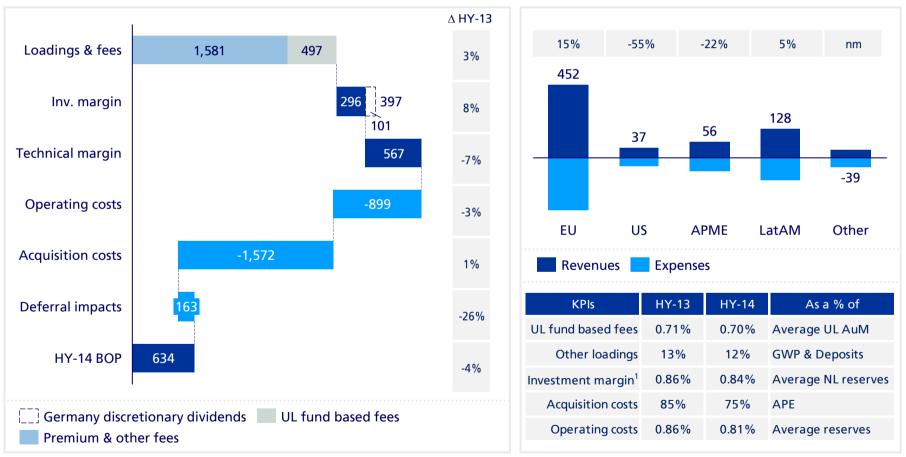
Half year results 2014 15

Global Life – Source of Earnings

Growth in revenues and in new business investment

BOP BY SOURCE OF EARNINGS (USDm)

REGIONAL BOP & KPIs (USDm)



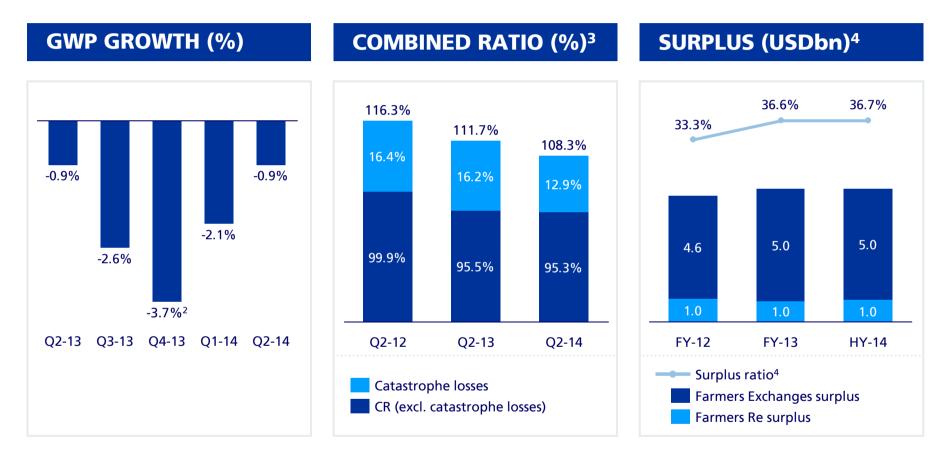
Adjusted for German discretionary dividends.



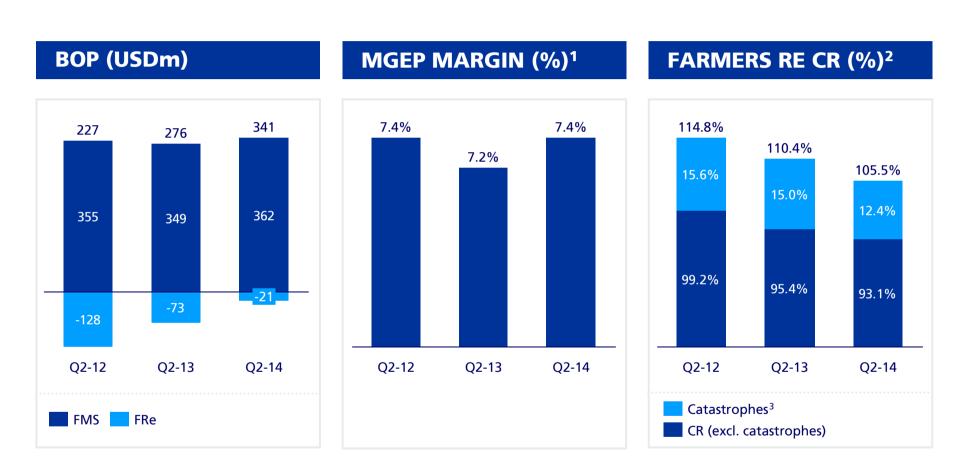
Farmers Exchanges¹ – KPIs

Positive signals in top-line performance continue





- ¹ Provided for informational purposes only. Zurich Insurance Group has no ownership interest in the Farmers Exchanges. Farmers Group, Inc., a wholly owned subsidiary of the Group, provides administrative and management services to the Farmers Exchanges as its attorney- in-fact and receives fees for its services.
- ² Adjusted for the impact of the Texas Department of Insurance litigation.
- ³ Before quota share treaties with Famers Reinsurance Company, Zurich Insurance Company Ltd and a third party reinsurer.
- ⁴ Surplus ratio excludes surplus of Farmers Reinsurance Company.



Expense savings compensate for lower management fees at FMS

- ¹ Margin on gross earned premiums of the Farmers Exchanges. Zurich Insurance Group has no ownership interest in the Farmers Exchanges. Farmers Group, Inc. (or Farmers Management Services (FMS)), a wholly owned subsidiary of the Group, provides administrative and management services to the Farmers Exchanges as its attorney- in-fact and receives fees for its services.
- ² Farmers Re (FRe) business includes all reinsurance assumed from the Farmers Exchanges by the Group (i.e. Farmers Reinsurance Company and Zurich Insurance Company Ltd).
- ³ As defined by the All Lines quota share reinsurance treaty.

Farmers – KPIs

7 August 2014

ZURICH

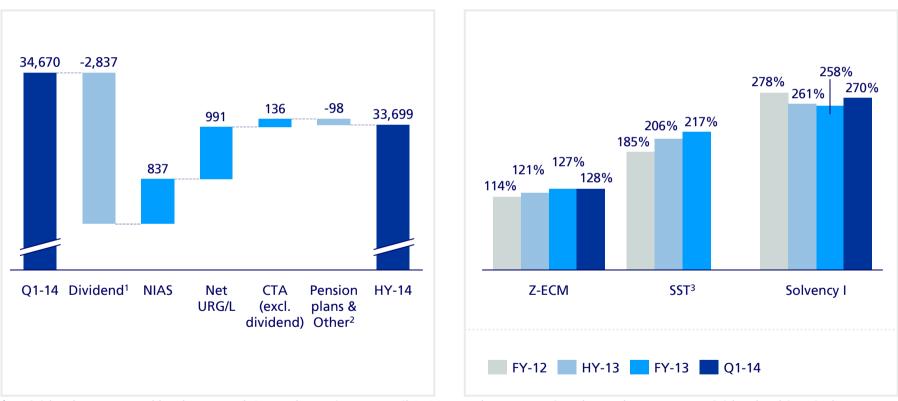
Group – Balance sheet and capital



Very strong capital position

SHAREHOLDERS EQUITY (USDm)

CAPITAL MODEL RATIO (%)



¹ Dividend as approved by the Annual General Meeting on April 2, 2014 and at transaction day exchange rates. Dividend at historical exchange rates amounts to USD 1,815m, with the difference of USD 1,022m reflected in the cumulative foreign CTA.

² Net actuarial gains/losses on pension plans.

³ The Swiss Solvency Test (SST) ratio is calculated based on the Group's internal model, and both are subject to the review and approval of the Group's regulator, the Swiss Financial Market Supervisory Authority (FINMA). The ratio is filed with FINMA bi-annually.

Group – Free capital generation

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Strong free capital generation and cash remittances

2013 FREE CAP GENERATION (USDbn) **NET CASH REMITTANCES (USDbn)** 4.3 4.2 4.2 4.0 0.3 > 3.5 -0.1 1.0 1.0 1.0 0.5 2.9 -0.7 -0.7 2.3 2.4 2.5 2.4 3.2 1.0 0.6 0.5 0.6 1.0 1.0 1.0 0.9 -0.8 -0.8 -0.8 -1.1 Accounting **IFRS NIAS** Local Volume Free Capital 2013 Free Change in 2013 Net FC 2014³ Gain on differences statutory related Generation NCI² Capital timina cash operatings changes in Generation differences remittances earnings required & other capital capital movements¹

¹ Relates to changes in timing differences and internal financing, regulatory restrictions and other movements in solvency capital.

Non-Operating items General Insurance Global Life Farmers NCB OOB

² Gain on the sale of the investment in New China Life.

³ Estimated full year 2014 cash remittances, subject to change.





General Insurance	Improving accident year combined ratio, good progress with turnaround/exit businesses
Global Life	In-force management initiatives under way, priority market growth strategy progressing
Farmers	Positive trends continue
Cash remittance	Cash remittances expected for full year >USD 3.5bn

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All references to 'Farmers Exchanges' mean Farmers Insurance Exchange, Fire Insurance Exchange, Truck Insurance Exchange and their subsidiaries and affiliates. The three Exchanges are California domiciled interinsurance exchanges owned by their policyholders with governance oversight by their Boards of Governors. Farmers Group, Inc. and its subsidiaries are appointed as the attorneys-in-fact for the Farmers Exchanges and in that capacity provide certain non-claims administrative and management services to the Farmers Exchanges. Neither Farmers Group, Inc., nor its parent companies, Zurich Insurance Company Ltd and Zurich Insurance Group Ltd, have any ownership interest in the Farmers Exchanges. Financial information about the Farmers Exchanges is proprietary to the Farmers Exchanges, but is provided to support an understanding of the performance of Farmers Group, Inc. and Farmers Reinsurance Company.

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Appendix

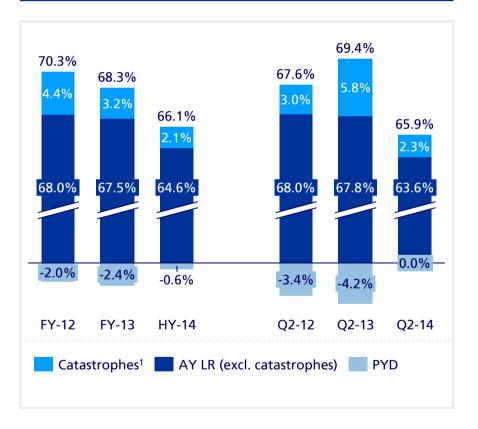


GI – Combined ratio details

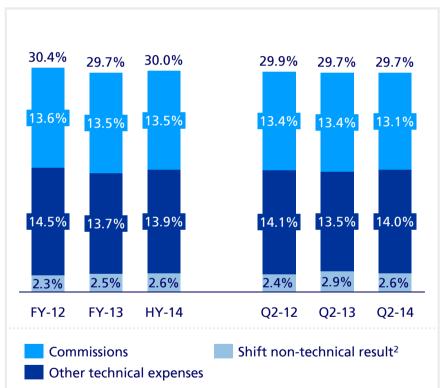


AY loss ratio further improved

LOSS RATIO (%)



EXPENSE RATIO (%)



¹ Catastrophes includes major and mid-sized catastrophes including significant weather related events.

² 2012 impact is an estimation.

GI – Shift of non-technical result

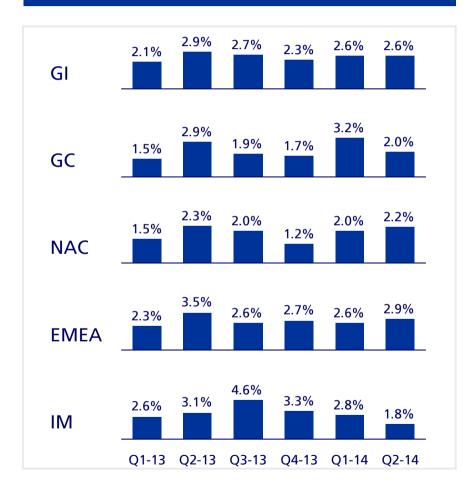
Most of original non-technical result has been shifted to the CR

SHIFTED AND REMAINING ACCOUNTS

- Accounts shifted to technical expenses:
 - Central charges
 - Amortization of intangible assets
 - Amortization of distribution agreements
- Accounts remaining in non-technical result:
 - Interest expenses on debt
 - Transactional FX gains/losses
 - Other non-operational costs (incl. oneoffs) 45



IMPACT ON COMBINED RATIO (%)



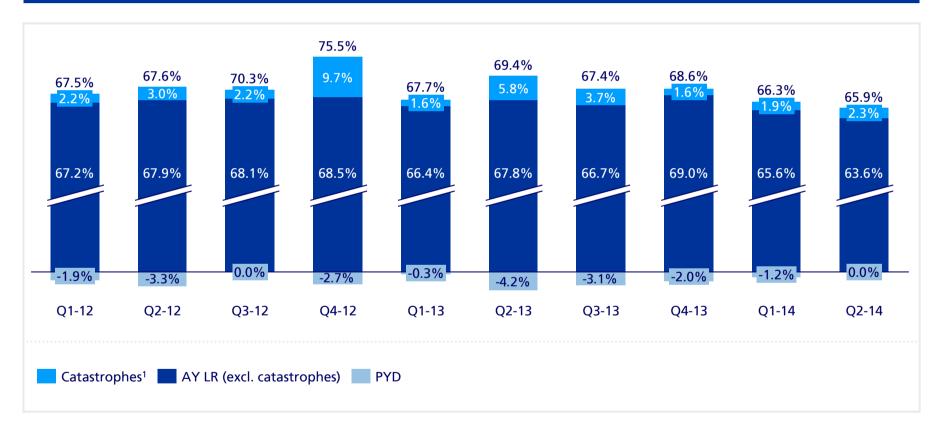


GI – Loss ratio details



AY loss ratio further improved

LOSS RATIO (%)



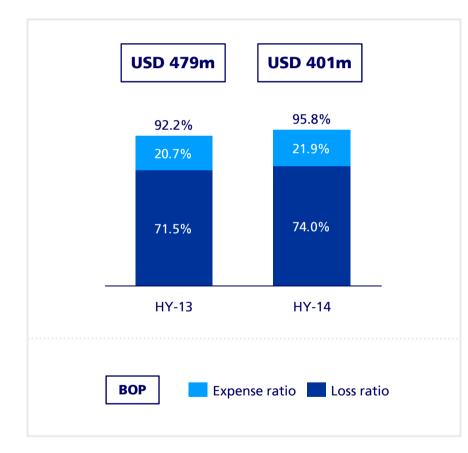
¹ Catastrophes includes major and mid-sized catastrophes including significant weather related events.

GI Global Corporate – KPIs



CR impacted by adverse PYD on large losses

HY-14 KEY FINANCIALS





KEY DRIVERS

- Growth driven by rate change and strong Q2 new business in US as a result of execution on growth initiatives, partly off-set by selected re-underwriting actions in Europe and APAC
- Solid positive rate change achieved through consistent portfolio tiering
- Strong AY combined ratio, with deterioration of calendar year combined ratio due to adverse PYD on a few large losses

¹ In local currency.

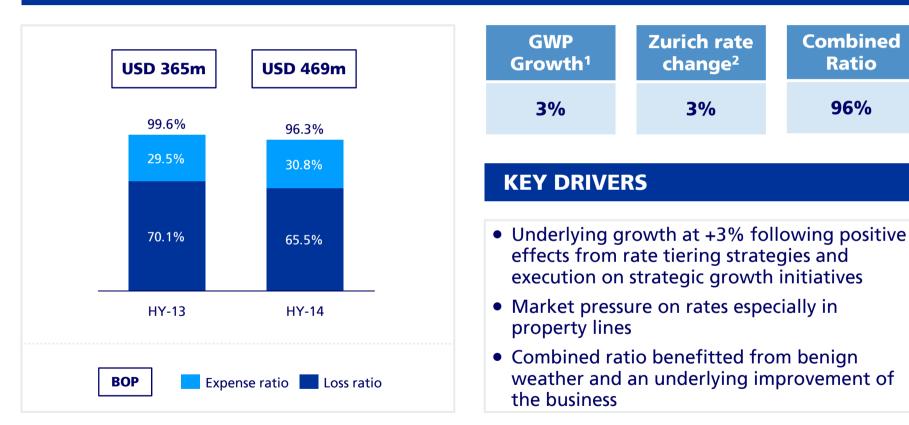
² GWP development due to premium rate change as a percentage of the renewed portfolio against the comparable prior year period.

GI North America Commercial – KPIs



Good underlying growth with improved combined ratio

HY-14 KEY FINANCIALS



¹ In local currency, and excluding a large discontinued fronting contract.

² GWP development due to premium rate change as a percentage of the renewed portfolio against the comparable prior year period.



Broadly flat top-line with further progress in underlying CR

HY-14 KEY FINANCIALS





- We are seeing growth in UK and Spain, and in Switzerland and Germany personal lines, off-set by market challenges in Italy
- Solid combined ratio benefitting from benign weather but with underlying improvement, even excluding the one time pension gain
- Germany back on track and recognition of successful underwriting in UK, Switzerland and Italy

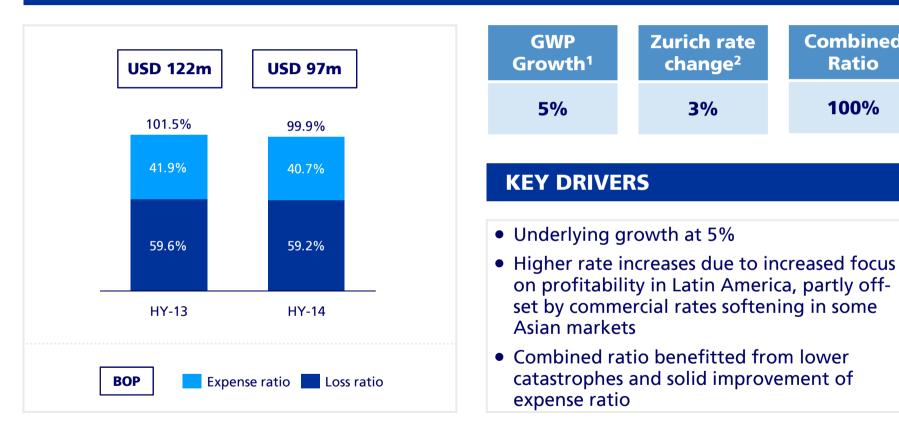
¹ In local currency.

² GWP development due to premium rate change as a percentage of the renewed portfolio against the comparable prior year period.

GI International Markets – KPIs

Reduced growth partly driven by focus on profitability

HY-14 KEY FINANCIALS



In local currency, and adjusting for the carve out of certain Global Corporate business. 1

² GWP development due to premium rate change as a percentage of the renewed portfolio against the comparable prior year period.



Combined

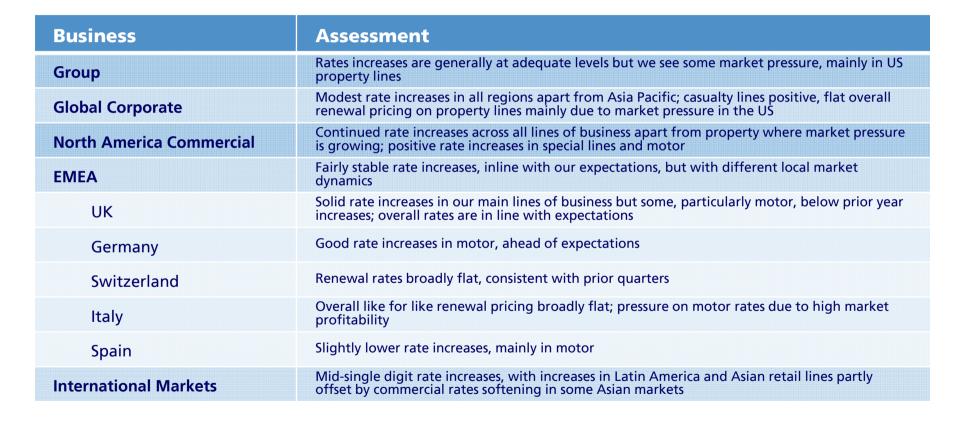
Ratio

100%

GI – Rate change monitor

Continued rate increases, with market pressure in US property

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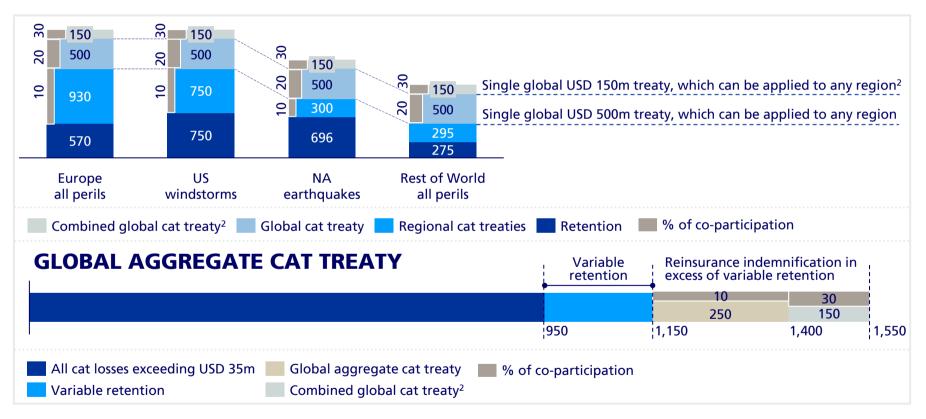


GI – Natural catastrophe reinsurance



Program further benefitted from lower reinsurance prices

NATURAL CATASTROPHE REINSURANCE TREATIES¹ (USDm)



- ¹ US Cat Treaty and Global Aggregate Cat Treaty renewed on January 1, 2014; Europe Cat Treaty and Global Cat Treaty renewed on April 1, 2014; and International Cat Treaty renewed on July 1, 2014.
- ² This USD 150 million cover is the same combined global occurrence / aggregate treaty presiding over the global catastrophe treaty. This cover can be used only once, either for aggregated losses or for an individual event.

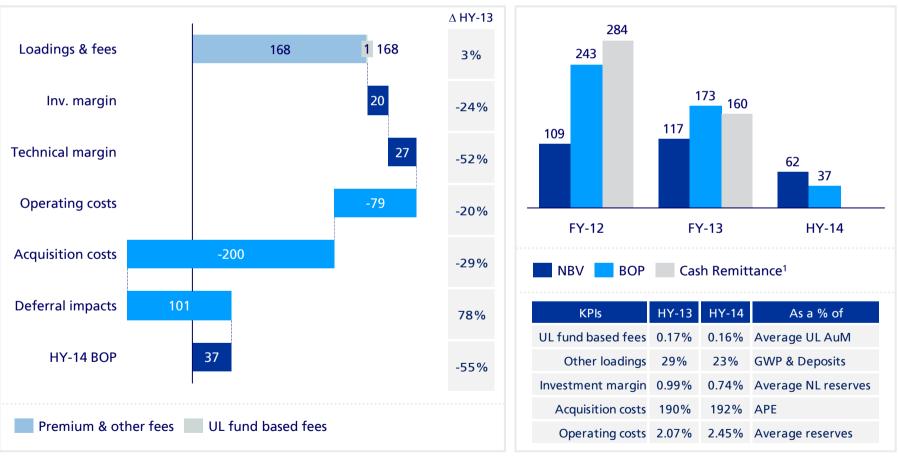
GL North America – Key financials



KEY FINANCIALS & KPIs (USDm)

High new business strain and one-off items in the technical margin impacting BOP

BOP – BY SOURCE OF EARNINGS (USDm)



¹ Cash remittance received centrally.

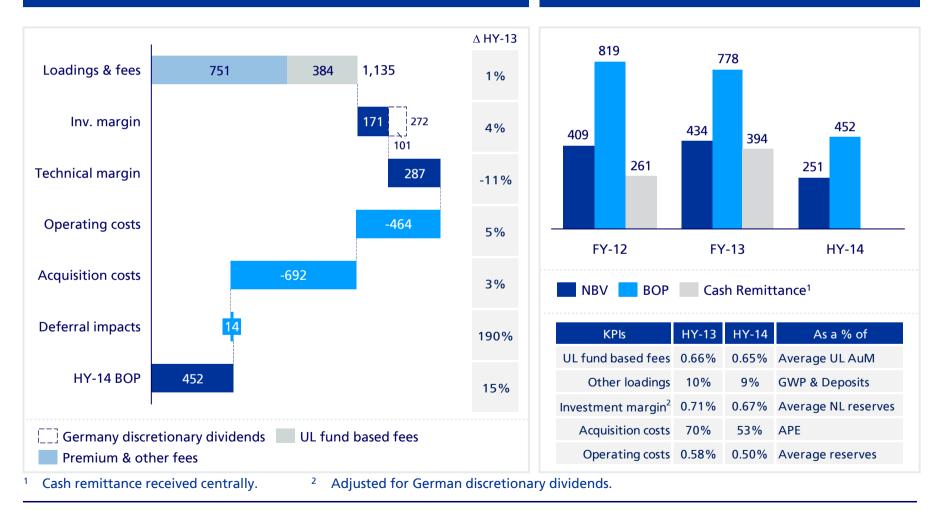
GL Europe – Key financials

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KEY FINANCIALS & KPIs (USDm)

BOP broadly flat excluding one-off impacts

BOP – BY SOURCE OF EARNINGS (USDm)



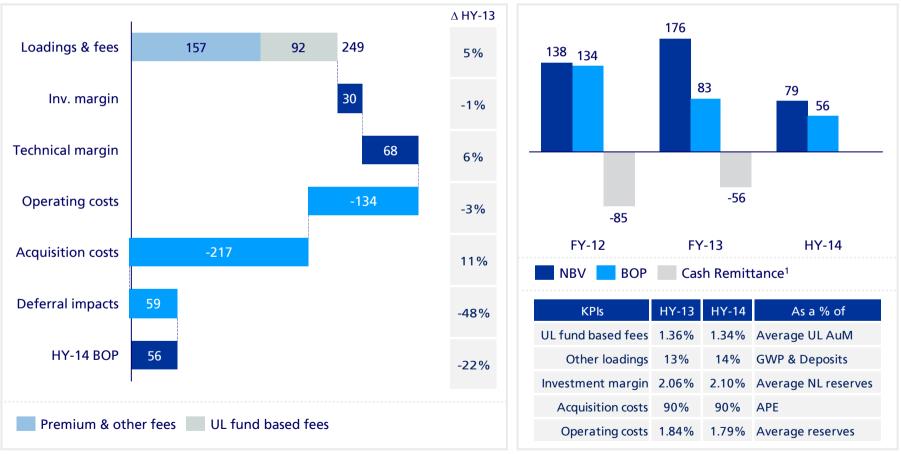
GL APME – Key financials



KEY FINANCIALS & KPIs (USDm)

Good growth in fee and technical margins

BOP – BY SOURCE OF EARNINGS (USDm)



¹ Cash remittance received centrally.

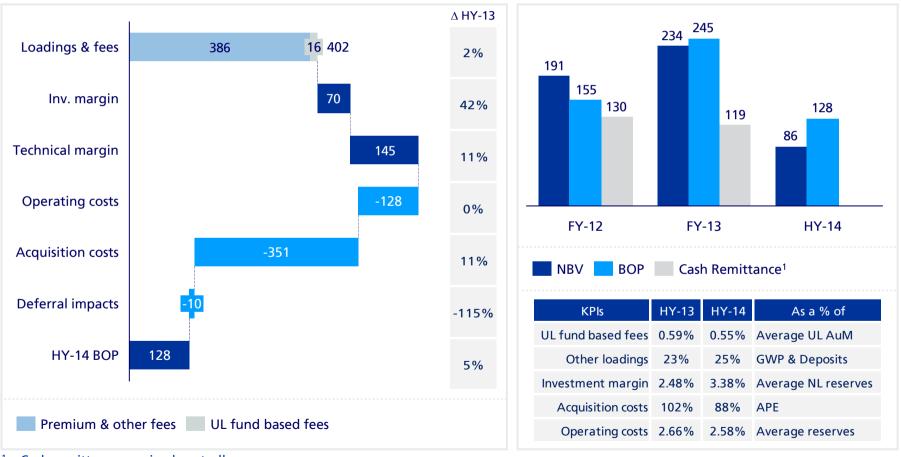
GL Latin America – Key financials



KEY FINANCIALS & KPIs (USDm)

Strong growth in revenues in local currency

BOP – BY SOURCE OF EARNINGS (USDm)

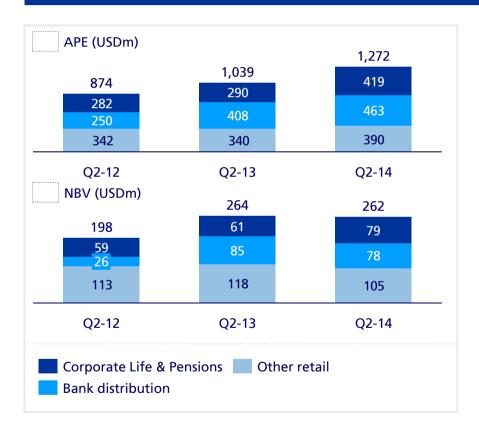


¹ Cash remittance received centrally.

GL – New business by pillar

Strong second quarter production

DISCRETE Q2-14 KEY FINANCIALS





KEY DRIVERS

- Growing CLP APE due to increases in corporate savings contracts
- Strong Bank APE in Latin America and Spain
- The higher volumes of lower margin business and assumption updates reduced the NBM

Note: 2012 figures do not include Zurich Santander. APE is reported before minority interests. NBM and NBV are reported net of minority interests, with prior year figures restated accordingly.

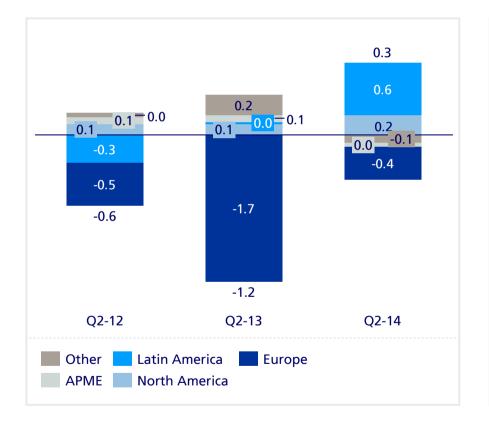


GL – Net inflows & assets under management

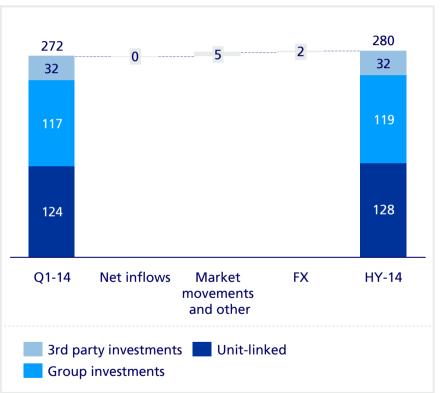


Positive net inflows and asset development

NET INFLOWS BY REGION (USDbn)



AUM DEVELOPMENT (USDbn)

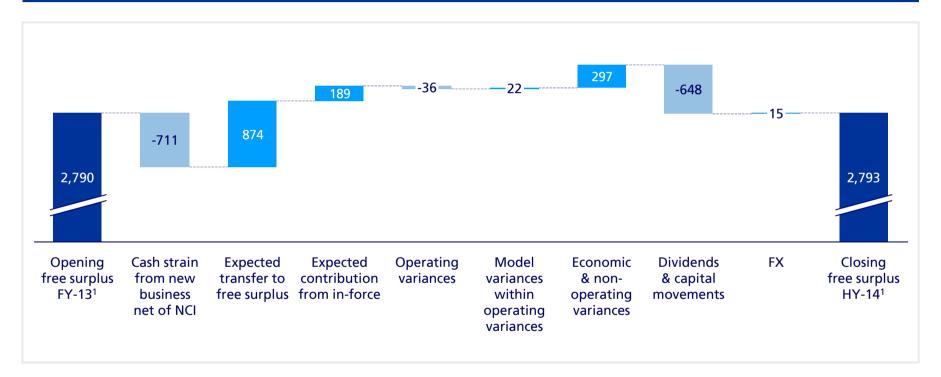


GL – MCEV free surplus roll-forward



Positive development of free surplus transferred to Group

FREE SURPLUS DEVELOPMENT (USDm)

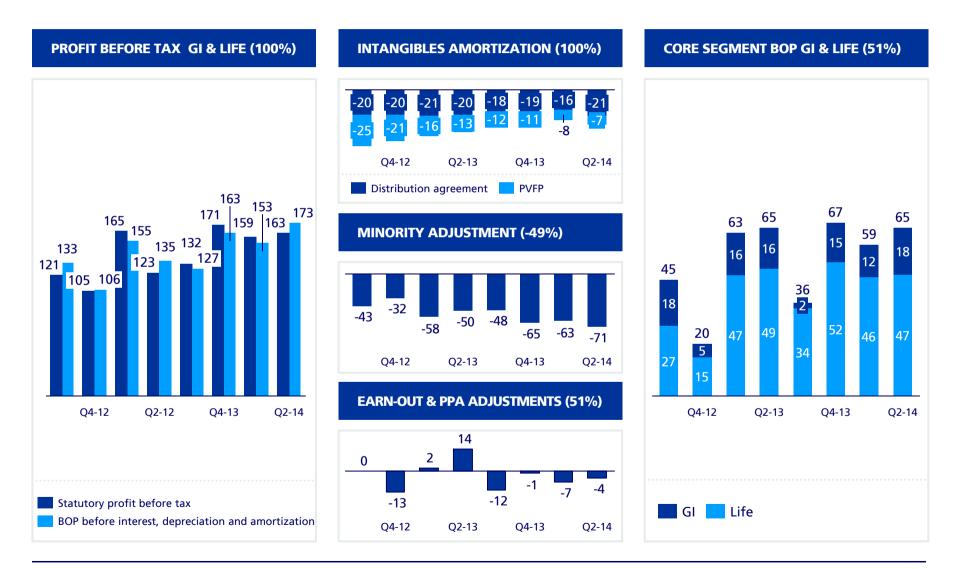


¹ The Free Surplus is the market value of any asset allocated to, but not required to support, the in-force business at the valuation date. Free Surplus is calculated as Shareholders' net assets less the Required Capital. The Required Capital is the sum of the minimum amount of solvency capital required to satisfy the local regulator and the additional capital that the Management of the Company considers appropriate to hold in addition to minimum solvency capital. Some of the assets making up the free surplus are not available for distribution. Examples of constraints are group internal loans needed for liquidity, intangible assets allowed under local regulation to cover solvency requirements, cash retained to support future new business, consolidation requirements, group internal reinsurance.

Zurich Santander – Quarterly results

Continued growth offset in USD by adverse FX development



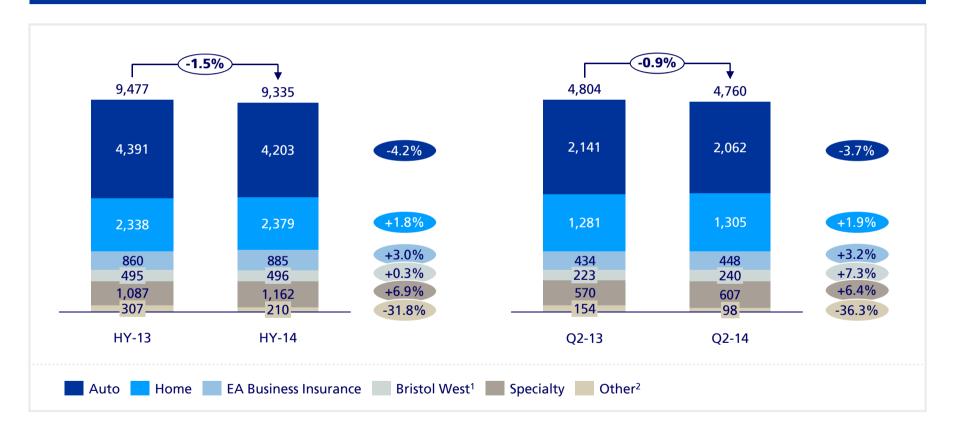


Farmers Exchanges – GWP

Positive signals in top-line performance continue



DEVELOPMENT OF GWP BY BUSINESS LINE (USDm)



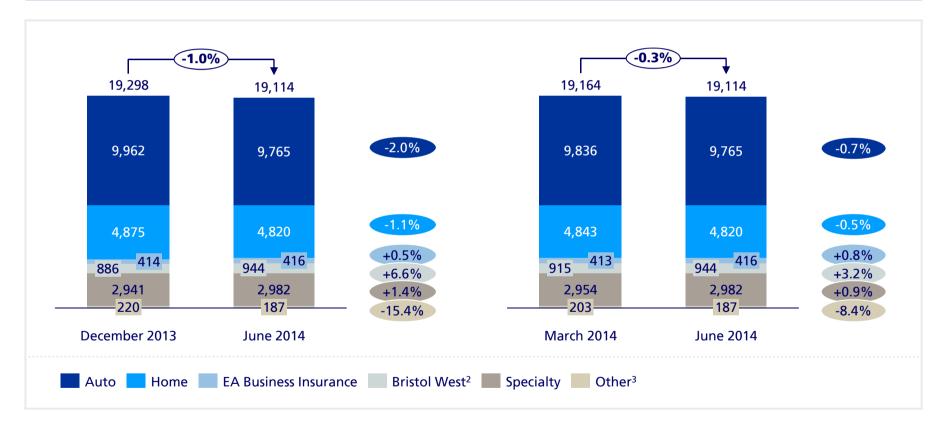
¹ Bristol West writes non-standard Auto business.

² Other includes Miscellaneous Pools, Independent Agent personal lines business, Independent Agent Business Insurance and Discontinued Operations. Note that Personal Umbrella has been moved to Auto as per HY-14.

Farmers Exchanges – PIF/VIF¹

Farmer Further underlying improvement, decline driven by Direct Auto

DEVELOPMENT OF PIF/VIF¹ BY BUSINESS LINE (THOUSANDS)



¹ Policies-in-force (PIF) or Vehicle-in-force (VIF) for Auto businesses.

² Bristol West writes non-standard Auto business.

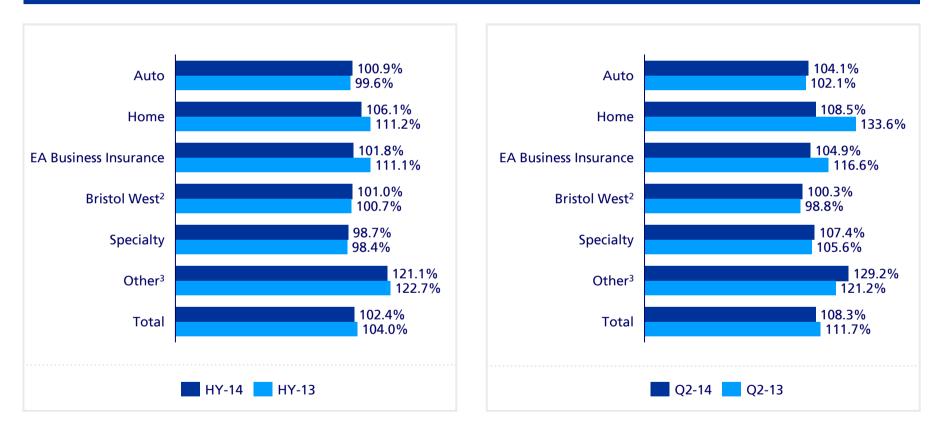
³ Other includes Miscellaneous Pools, Independent Agent personal lines business, Independent Agent Business Insurance and Discontinued Operations. Note that Personal Umbrella has been moved to Auto as per HY-14.

RS

Farmers Exchanges – Combined ratio







¹ Combined ratio is before quota share treaties with Famers Reinsurance Company, Zurich Insurance Company Ltd and a third party reinsurer.

- ² Bristol West writes non-standard Auto business.
- ³ Other includes Miscellaneous Pools, Independent Agent personal lines business, Independent Agent Business Insurance and Discontinued Operations. Note that Personal Umbrella has been moved to Auto as per HY-14.

RS

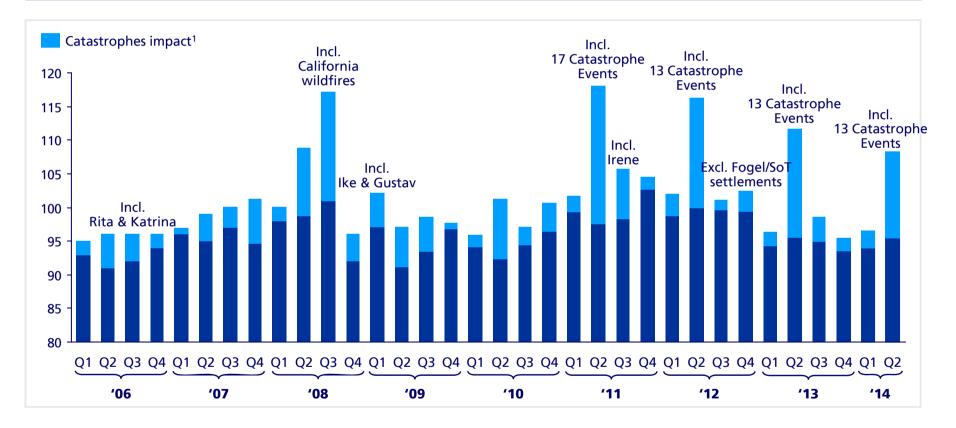
INSURANCE

Farmers Exchanges – Combined ratio history



Catastrophe losses drive volatility in quarterly combined ratio

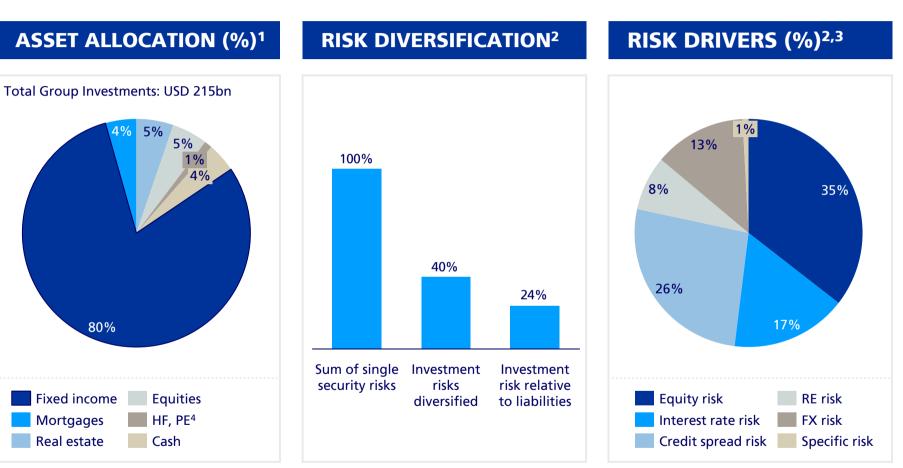
QUARTERLY COMBINED RATIO (%)



¹ Farmers Exchanges adopted industry standard ISO defined catastrophes as per July 2011.

Group Investments – Asset allocation





- ¹ Economic view.
- ² Estimated.
- ³ Risk drivers of ALM/Market risk (at Expected Shortfall 99% based on Monte Carlo simulation) show marginal contribution to the total ALM/Market risk.
- ⁴ Hedge funds, Private equity.

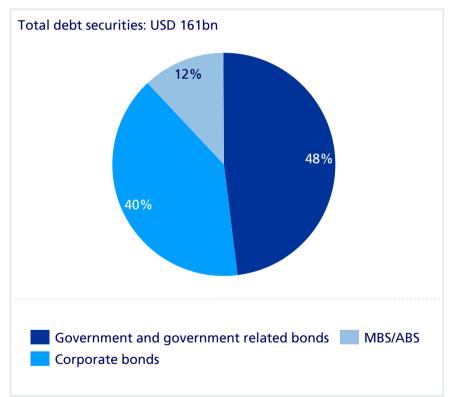
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Group Investments – Debt securities portfolio

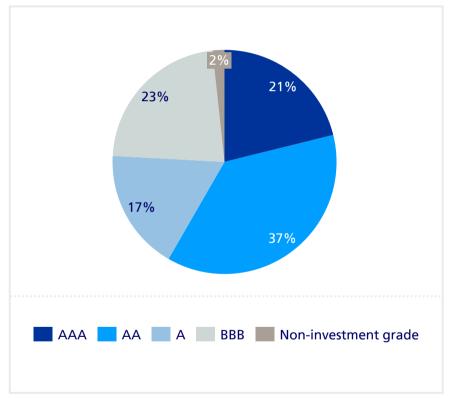


The debt securities portfolio is of a high quality

BY CATEGORY (%)



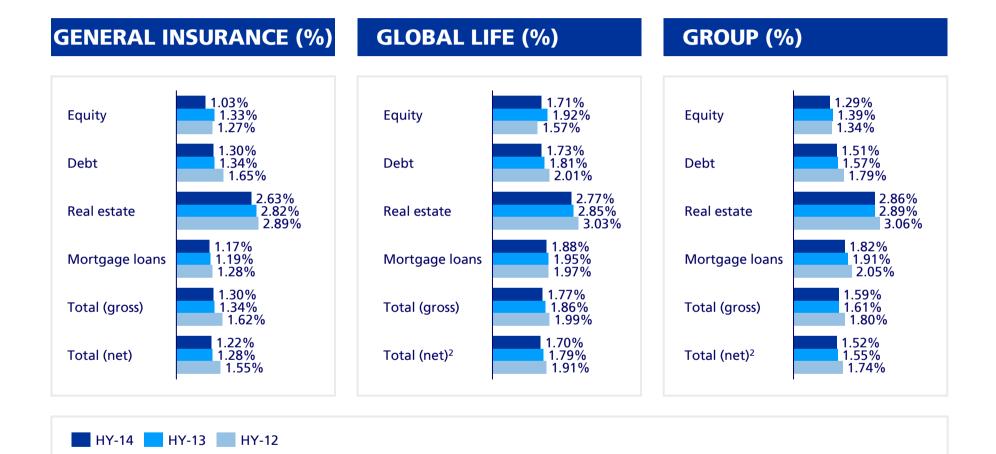
BY RATING (%)



Investment income yield¹



Decline in investment yields slowed down



¹ Calculated based on the asset class average assets, not annualized, accounting view before eliminations.

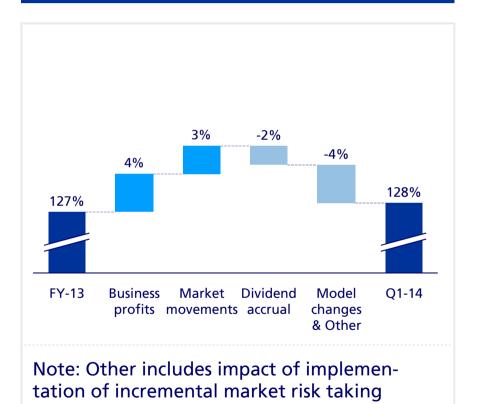
² Net of investment expenses.

Group – Economic capital models

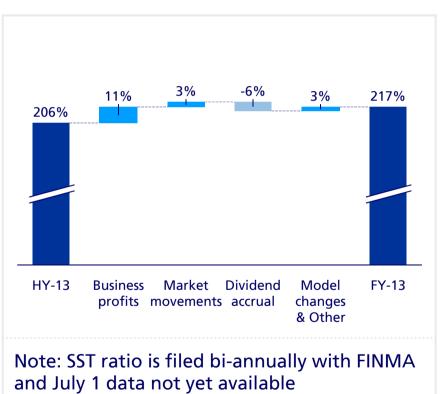


Very strong capital position

Z-ECM RATIO DEVELOPMENT (%)



SST¹ RATIO DEVELOPMENT (%)



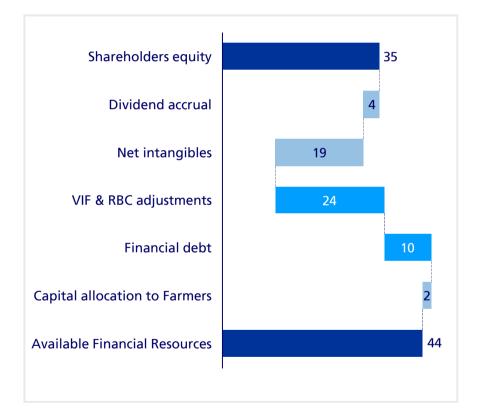
¹ The Swiss Solvency Test (SST) ratio is calculated based on the Group's internal model, and both are subject to the review and approval of the Group's regulator, the Swiss Financial Market Supervisory Authority (FINMA). The ratio is filed with FINMA bi-annually.

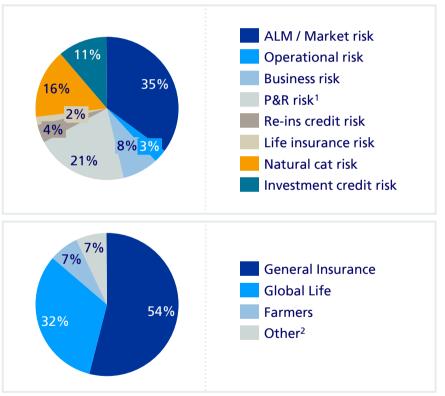
Group – Z-ECM components

Well diversified capital base by risk type



Q1-14 AFR COMPOSITION (USDbn)





RBC BY RISK TYPE AND BUSINESS (%)

¹ Premium & reserving risk.

² Includes Other Operating Businesses and Non-Core Businesses.

For further information



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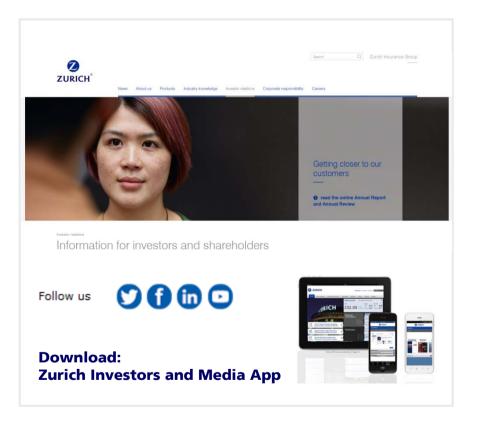
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Calendar:

- September 30 October 2, BoAML Annual Banking & Insurance CEO Conference
- November 6, Results for nine months to September 30, 2014
- December 5, Investor update, London
- February 12, 2015, Annual results 2014



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