

Commentary on half year results 2021

Slide 3: Key messages

The Group's disciplined approach to both underwriting and costs led to a strong recovery in business operating profit to pre-COVID levels despite the ongoing impact of the pandemic and a high level of first half natural catastrophes. Business operating profit (BOP) increased 60% compared to the prior year, driven by strong underlying results, reduced impact from COVID-19 and favorable FX movements, which more than compensated for a higher level of weather and natural catastrophe events. Adjusting for COVID-19, BOP increased by 17%.

Improved customer metrics supported growth in the first half of the year. The Group continued to execute on its customer focused strategy, with this leading to a further increase in Net Promoter Scores in all but one of the Group's major retail markets. As a consequence of this strategy, net new customers increased by approximately six hundred thousand to just over fifty-two million, supporting strong growth in retail property and casualty business (P&C) and improved life sales.

The Group's P&C business is well placed for continued success. The reshaping of the Group's portfolio over previous years together with continued disciplined underwriting have positioned the Group well to benefit from the current upswing in the pricing cycle. Gross written premiums increased 12% on a like-for-like basis, adjusting for FX movements, acquisitions, and disposals, with growth across both retail and commercial lines. The Group's combined ratio improved to 93.9%, the lowest level in over 20 years, despite around 3 percentage points of natural catastrophe losses in excess of normal levels, which were only partially offset by frequency benefits related to COVID-19 and favorable prior year development. The main driver of the improvement was a three-percentage point improvement in the accident year combined ratio ex-CAT and COVID-19. The Group's commercial insurance business continued to benefit from strong rate increases through the first half year, with these remaining significantly ahead of loss cost inflation.

The Group's Life business continued to execute on its strategy of focusing on protection and capital light savings business. This strategy supported improved margins and a strong first half performance, with Life BOP of USD 802m up 44% versus the prior year despite an overall higher impact from COVID-19. On a like-for-like basis, business operating profit grew 31% driven by improved profitability particularly in Asia Pacific. The quality and resilience of the life performance remained high, with 88% of life revenues on a sources-of-earnings-basis coming from loadings, fees, and technical margins, while 90% of annual premium equivalent (APE) sales were from protection and capital light savings products. Life APE sales production continued to recover from the pandemic with 11% growth on a like-for-like basis and 37% growth in new business value on the same basis.

Growth accelerated at Farmers Exchanges. Improved agency performance and customer metrics supported growth at the Farmers Exchanges, with growth of gross written premiums up 7% on a like-for-like basis and 16% including the acquired MetLife U.S. P&C business.



Business operating profit at the Zurich owned Farmers businesses was stable. Growth at Farmers Management Services was 10% including 5 points from the first-time inclusion of the acquired MetLife U.S. P&C business. This was offset by a decline in business operating profit at both Farmers Life and Farmers Re due to higher mortality related to COVID-19 and the impact of winter storms that impacted the southern United States, combined with higher catastrophe losses and adverse prior year development at Farmers Re.

The Group's SST capital ratio improved by 24ppts over the first half to a very strong 206%, well above the Group's target level of 160% or above.

Slide 4: Key highlights – Execution of Group strategy drives strong performance across all businesses; HY-21 BOP at pre-pandemic levels

Group profitability rebounded strongly in the first half of the year achieving pre-pandemic levels despite higher natural catastrophe losses and continued COVID-19 related impacts.

Normalizing the level of natural catastrophes and adjusting for the impact of COVID-19 in HY-21, Group BOP would have been 18% higher than in the first half of 2019, with the increase driven by strong underlying improvement in both P&C and Life.

In the first half year, P&C gross written premiums were 19% above the level of the first half of 2019. Life APE was back at a similar level in the first half year to that of 2019, adjusting for disposals and reclassifications, while gross written premiums of the Farmers Exchanges were 3% higher after adjusting for the acquired MetLife U.S. P&C business.

The strength of the results across all business lines demonstrates the success of the Group's strategy and positions the Group well for continued growth and to achieve the Group's 2022 targets.

Slide 5: Key highlights – Improvement in customer satisfaction drives higher retention and new business increasing customer numbers and revenues

Through the first half of the year, the Group maintained its priorities of protecting employees through the pandemic while supporting customers and the communities in which it operates; and executing on the Group's customer focused strategy.

As a result of this strategy, the Group has continued to see further improvements in the net promoter scores of almost all of its main retail businesses with the one exception of Spain which saw a slight reduction over the first half.

As previously indicated, management believes that the net promoter score is a lead indicator of growth for retail insurance. In the first half of 2021 the Group saw positive growth in net new customers to approximately six hundred thousand, equivalent to customer growth of just over 1 percent in the first half, while P&C retail gross written premiums grew by 8 percent on a like-for-like basis excluding FX, acquisitions and disposals.



As indicated at the 2019 Investor Day, the Group has also published an update on brand consideration, available on page 33 of the appendix.

Slide 6: Key highlights – Reshaped commercial portfolio delivering strong growth, with continued rate increases in excess of loss cost inflation

The Group's leading commercial insurance business, which represents 68% of the Group's P&C gross written premiums, saw top-line growth accelerate in the first half of the year. The reshaping of the Group's commercial insurance portfolio over 2016-2019 positioned the Group well to take advantage of the current improvement in global commercial lines pricing.

Gross written premiums increased 13% on a like-for-like basis adjusted for currency movements and acquisitions and disposals, with the North American crop insurance business contributing about 4 percentage points to growth due to higher agricultural commodity prices. Excluding the crop business, growth was driven by strong rate increases and higher volumes of new business.

Rate increases remained strong in all regions and well ahead of claims inflation. In the first half of the year rate increases were led by North America, with an increase of 14% which remained stable over the first and second quarters. Europe, Middle East, and Africa (EMEA) saw rate increases of 12% in the first half. In Asia Pacific and Latin America commercial insurance rates increased by 11% and 6%, respectively.

Aside from the broadening out of pricing, the market for commercial insurance has continued to see tightening of terms and conditions across much of the business.

Slide 7: Key highlights – Strong Life result from continued execution of long-term strategy to focus on protection and capital light savings products

The Group's Life business delivered a strong performance during the first half with continued focus on the execution of its long-term strategy to grow protection and capital light savings products. New business production returned to growth with an increase in annual premium equivalent (APE) sales of 11% on a like-for-like basis, benefiting from strong sales growth through the independent financial adviser, broker, and agency channels, and the Group's bancassurance partners in Latin America and Spain. Growth was driven primarily by higher APE sales volumes in unit-linked and protection products, which together with corporate savings business, accounted for 90% of APE sales in the first half.

Business operating profit of USD 802 million was 44% above the prior year on a reported basis despite an overall higher impact from COVID-19 effects. On a like-for-like basis adjusting for currency movements, acquisitions and disposals, Life BOP improved by 31%, benefiting from the continued execution of the Group's strategy to focus on capital light products. This, together with portfolio improvement actions and favorable claim experiences, led to margin improvements, which were supported by profitable growth in Latin America and Europe and positive markets.



Slide 8: Key highlights – Farmers Exchanges with more diversified and strengthened distribution post acquisition

The acquisition of the MetLife U.S. P&C business supports sustainable, diversified, and profitable growth. All sales channels now have access to all 50 states in the U.S. compared to 36 states for the exclusive agent and direct channels in the past. In the independent agent channel Farmers has increased its product offering by introducing standard auto and home products in addition to the very successful non-standard auto and specialty products. The newly acquired affinity and group marketing channels will also further increase lead generation.

The acquisition gave access to more than 3,800 employer and 250 affinity relationships resulting in access to 37 million eligible customers. Together with the diversified distribution and strengthened product offerings, Farmers is well positioned for further new business growth in the future.

Slide 9: Key highlights – Well on track to meet 2022 targets

The first half of 2021 shows the Group to be on track to meet the 2020-2022 financial targets.

- The annualized BOPAT ROE in the first half of the year equated to 13.0% as reported. Adjusting for above normal levels of natural catastrophe losses and COVID-19 related items, the BOPAT ROE would have been around 2 percentage points higher, comfortably in excess of the Group's BOPAT ROE target of in excess of 14%.
- Cash remittances for 2021 are expected to be in excess of USD 4.0bn, with the cumulative cash remittances over 2020 to 2021 expected to be in-line with the run-rate to achieve the target for the 2020-2022 period of in excess of USD 11.5bn.
- The Group's target of at least 5% p.a. compound organic earnings per share growth is based on an annual view. Based on current earnings trends management remains confident of achieving this target by the end of 2022.
- As of 30 June, the Group's Swiss Solvency Test ratio was estimated at 206%, comfortably ahead of the Group's SST target capital ratio of 160% or above.

Slide 10: Key highlights – Delivering our ambition to be one of the most responsible and impactful businesses in the world with more to come in H2-21

Throughout the first half of 2021 the Group continued to work towards its ambition to become one of the most responsible and impactful businesses in the world.

As part of this, the Group announced new interim science-based targets for CO₂ emissions in the first half of the year. These include a 50% reduction in gross CO₂ emissions from own operations from the 2019 baseline



by 2025; a 30% reduction in the CO₂ equivalent per square meter for real estate investments by 2025 and a 25% reduction in the carbon intensity of listed equity and corporate bond investments by 2025.

The Group also became a founding member of the Net-Zero Insurance Alliance, which aims to define a methodology to measure CO2 emissions from underwriting portfolios.

During the second half of the year, management expects to communicate a range of further sustainability commitments related to its own operations.

Slide 12: Group – Business Operating Profit

Overall Group business operating profit increased strongly in the first half of the year, with BOP growing 60%. Growth came from a strong underlying performance together with a reduced impact from the COVID-19 pandemic which more than offset higher weather and natural catastrophe losses.

Business operating profit in EMEA improved 71% in the first half of 2021 due to underlying improvement particularly in commercial insurance and reduced effects from the COVID-19 pandemic. Zurich North America saw growth of 19% as a result of improved profitability in commercial insurance, favorable prior year development and reduced COVID-19 claims which more than compensated higher natural catastrophe losses, while Farmers was stable year over year. The Group's Asia Pacific business grew 257% in the first half driven by stronger profitability in the Australian life business and improved profitability in property and casualty business despite continued weakness at Cover-More, the Group's global travel insurance business. Earnings in Latin America declined by 24% largely due to adverse currency movements and higher mortality claims linked to the pandemic.

By business, P&C earnings increased 108% reflecting a combination of underlying underwriting improvement, increased prior year development and a net favorable impact from COVID-19 rather than a net negative in the prior year, which together served to offset higher natural catastrophe losses. The BOP of the Group's Life business saw a 44% increase compared to the first half of 2020 driven by an improved underlying performance, while the impact of COVID-19 was slightly above the prior year level. Farmers' results were stable overall compared to the first half of 2020 with higher results at Farmers Management Services offsetting a weaker result at Farmers Life and Farmers Re. Costs related to Group Functions and Operations were higher in the first half of 2021 mainly due to increased debt expenses.

Slide 13: Group – Net income attributable to shareholders

Net income attributable to shareholders (NIAS) increased by 86% in the first half year, driven by the growth in BOP and higher net realized gains on equities and real estate, which more than offset slightly higher charges for other items.

The effective tax rate was in-line with normal expectations at 25% compared to 27.5% in prior year. The improvement was driven by a more favorable business and geographic mix of earnings.



Slide 14: Group – Outlook

P&C: The Group expects further hardening of pricing over the remainder of 2021 with price increases expected to remain ahead of loss cost inflation in the second half year. Combined with targeted growth across the business, net earned premium growth is expected to be around 10% for the full year.

Following the elevated level of natural catastrophe losses in the first half of the year, the Group expects overall nat-cat losses to be around 5 percentage points for the full year after allowing for an initial assessment of recent European flooding and an assumption of normal levels of natural catastrophe and weather losses over the remainder of the year.

Continued low reinvestment rates are expected to lead to further erosion of P&C investment income excluding fair value gains on hedge-funds, with the decline in 2021 expected to be in the region of USD 100m for the full year.

The P&C net non-technical loss, which also includes parts of Cover-More's earnings, is expected to see only limited improvement from the 2020 level, with the overall net non-technical loss expected to be in the range of USD 250-300m.

Life: Mortality related to COVID-19 is expected to remain elevated over the second half of the year, particularly in Latin America, with an improvement expected within the Group's European and North American operations (including Farmers Life). Subject to market developments, Life BOP excluding Farmers is expected to see high single digit growth for the full year 2021.

Farmers: Gross written premium development at the Farmers Exchanges before the inclusion of the MetLife U.S. P&C business is expected to be in the mid-single digits, while on the same basis the Managed Gross Earned Premium margin of Farmers Management Services (FMS) is expected to remain around 7%. The acquired MetLife U.S. P&C business is expected to add USD 80-90m to the Farmers results for the full year.

Charges for Group Functions and Operations are expected to be in the range of USD 800-850m for the full year, with this expected to remain in a similar range in future years.

Restructuring charges: For 2021, restructuring charges and other costs recognized outside of BOP are expected to be around USD 300m including restructuring charges related to the acquisition of MetLife's U.S. P&C business as outlined at the time of the announcement of the acquisition.

Tax: Based on current global tax rates, the Group effective tax rate for 2021 is expected to be around 25%.

Slide 15: P&C – Topline

Gross written premiums in Property & Casualty for the first half of 2021 rose 12% compared to the previous year on a like-for-like basis, after adjusting for currency movements and closed acquisitions and disposals. In U.S. dollar terms, gross written premiums rose 16%.



Growth was supported by higher premium rates, driven by increases in commercial insurance across all regions. The Group's leading North American crop insurance business contributed about 3 percentage points to the overall P&C gross written premium growth as a result of higher prices for agricultural commodities.

Net earned premiums in the first half rose 7% on a like-for-like basis and 12% in U.S. dollars benefiting from the earn through of growth in gross written premiums.

In EMEA, gross written premiums increased 6% on a like-for-like basis, driven by both retail and commercial insurance. In retail, growth was driven by improved retention and higher new business, which benefited from more relaxed COVID-19 restrictions compared to the previous year. Commercial insurance saw gross written premiums grow year on year in all markets, most notably in Switzerland and the UK, supported by rate increases.

North America grew 16% on a like-for-like basis compared to the previous year, with crop insurance contributing about 6 percentage points to growth as a result of higher prices for agricultural commodities. Growth benefited from rate increases of 14% which remained stable over the first and second quarters, and higher new business.

In Asia Pacific, gross written premiums rose 10% on a like-for-like basis compared to the previous year, driven by growth in retail business in Japan, Malaysia and Australia, which benefited from a partial recovery of travel insurance, as well as growth in commercial insurance.

In Latin America, gross written premiums rose 19% on a like-for-like basis, with a strong rebound in all major businesses compared to a relatively low level in the previous year which reflected a higher impact of COVID-19 related restrictions.

Slide 16: P&C – BOP components

HY-21 P&C BOP was USD 1,559m, 108% higher than in the previous year. The increase was driven by underlying improvement as well as a benefit from lower claims frequency due to COVID-19 lockdowns compared to the unfavorable impact in the previous year from COVID-19 claims and associated financial market developments.

In the first half, lower claims frequency associated with COVID-19 restrictions more than offset the impact of COVID-19 related claims, operating losses in Cover-More, the Group's specialist travel and assistance provider, and voluntary actions to support customers. This resulted in a favorable impact of USD 109m, compared to a USD 484m adverse impact in HY-20.

The first half saw a relatively elevated level of natural catastrophe and weather-related claims, mainly driven by winter storm Uri in the U.S. and a series of hailstorms affecting central Europe in June. Overall catastrophe losses excluding COVID-19 were USD 438m above normal levels based on an assumed 3.5 percentage points of catastrophes within the loss ratio, and USD 413m above prior year levels.



Investment income was USD 64m below prior year levels driven by the earn through of lower yields, with reductions primarily in North America.

The Group's hedge fund portfolio had a favorable performance in the first half of the year, leading to realized capital gains of USD 62m, USD 20m higher than in the previous year.

The net non-technical loss of USD 150m was USD 23m better than in the previous year, mainly reflecting higher non-recurring charges in the previous year. The result also included USD 18m of non-technical losses in Cover-More, compared to 22m in HY-20, with a further loss of USD 15m recognized within the underwriting result.

Slide 17: P&C – Combined ratio details

The combined ratio of 93.9% in the first half was 6 percentage points better than in the prior year period. This was driven by a 3 percentage points improvement, as reflected in the accident year combined ratio excluding catastrophes and COVID-19, as well as more favorable prior year development and 0.9 percentage points of favorable impact of COVID-19 compared to an adverse impact of 3.5 percentage points in HY-20, while the impact of catastrophes and weather-related losses was 2.5 percentage points higher than in the previous year.

The accident year loss ratio excluding catastrophes improved by 0.2 percentage points to 58.3%, reflecting 1.8 percentage points of underlying improvement driven by the earn through of rate increases, partially offset by a lower contribution from COVID-19 frequency benefits net of premium rebates and voluntary actions, which declined from 2.8% of NEP in HY-20 to 1.2% of NEP in HY-21.

Catastrophes and weather-related losses for the first half totaled 6.7% overall, or 6.6% excluding COVID-19 claims, compared to a catastrophe loss ratio of 10.1% in HY-20, or 4.1% excluding COVID-19 claims.

Prior year development of 2.5% was slightly above the indicated 1-2% range. All regions had favorable development, most notably North America driven mainly by workers compensation. Despite the higher prior year development, overall Group reserve strength increased over the first half.

The expense ratio of 31.3% in the first half was 1.5 percentage points lower than in the previous year, mainly driven by a reduction of the other underwriting expense ratio reflecting continued expense discipline and top-line growth. COVID-19 did not have a material impact in the first half of the year, while the previous year was affected by the volume impact of premium refunds.

Slide 18: P&C – Combined ratio by segment and customer unit

In EMEA, the accident year combined ratio ex-catastrophes improved by 1.9 percentage points after removing the impact of COVID-19 related frequency benefits net of premium rebates and voluntary actions to support customers during the pandemic.



In North America, the accident year combined ratio ex-catastrophes, excluding the above mentioned COVID-19 impacts, improved by 1.3 percentage points to 87.3% driven by a lower loss ratio benefiting from the earn through of rate increases, while the expense ratio increased as a result of mix shift and a reduction in the property quota share reinsurance treaty.

The Asia Pacific accident year combined ratio ex-catastrophes and excluding COVID-19 improved by 2.2 percentage points driven mainly by a reduction of other underwriting expenses.

In Latin America, the accident year combined ratio ex-catastrophes and excluding COVID-19 was 96.7%, 2.4 percentage points better than in the previous year, with the improvement driven by the expense ratio, reflecting business mix shifts and a reduction of other underwriting expenses.

Commercial insurance continued to deliver strong underlying performance, with the accident year combined ratio excluding catastrophes and COVID-19 impacts improving by 2.6 percentage points benefiting from the earn through of rate increases.

For the retail and SME business, the accident year combined ratio excluding catastrophes and COVID-19 was 93.3%, 0.8 percentage points better than in the previous year, driven by a lower expense ratio due to mix shifts and lower other underwriting expenses.

Slide 19: P&C – Investment result

Investment income was USD 64m below prior year mainly due to lower investment yields. Realized capital gains of USD 62m were USD 20m above the 2020 result driven by a more favorable hedge funds performance.

The book yield for debt securities reduced by 0.1ppts to 2.4% from the beginning of the year while reinvestment rates on debt securities increased by about the same amount to 1.7%. The gap between book yield and reinvestment rate for debt securities decreased from 0.9ppts to 0.7ppts throughout the year mainly as a result of recovering yields in the U.S.

Slide 20: Life – Business operating profit

The Group's Life business delivered a BOP of USD 802m, 44% ahead of the prior year despite a slightly higher impact from COVID-19 of USD 137m. Excluding COVID-19 effects, Life BOP grew 38% driven by the Group's continued focus on protection and capital light saving products. This, together with portfolio management actions and favorable claims experience, led to margin improvements in Asia Pacific and Europe, which were supported by favorable growth in Latin America and Europe and positive markets. Other drivers were positive one-off benefits of around USD 50m related to a unit-linked loss reserve review in the UK and a favorable reserve release in Switzerland.

Asia Pacific contributed a BOP of USD 172m, up 136m versus the prior year excluding COVID-19 effects. The performance improved significantly due to re-pricing and portfolio improvement actions in Australia.



In EMEA, Life BOP increased by 12% to USD 564m adjusted for COVID-19, with the main contributors being the UK, Italy and Switzerland. The UK benefited from the unit-linked loss reserve review highlighted previously, while Italy delivered strong and profitable growth in unit-linked products. Switzerland's BOP improved as a result of growth in higher-margin individual life business together with a positive claims experience largely related to the favorable reserve release.

In Latin America, BOP decreased 37% on a reported basis, mainly due to elevated mortality claims in Zurich Santander, Brazil and Mexico. Excluding COVID-19 effects, BOP grew 29%, driven by profitable sales through Zurich Santander.

In North America, which is reported under Other and excludes Farmers Life, BOP increased by USD 14m due to better claims experience and the sale of the group life business.

Slide 21: Life – Premiums, net inflows and assets under management

In the Group's Life business, gross written premiums and deposits were up 12% during the first half compared to the prior year on a reported basis, and 8% higher on a like-for-like basis, adjusting for currency movements, acquisitions, and disposals. All regions saw growth on a like-for-like basis.

Net inflows of USD 2.1bn were 1% higher than in the prior year. On a like-for-like basis net inflows increased by 5%, mainly benefiting from growth in EMEA, APAC and North America.

Assets under management (AuM) increased by around half a point, driven by favorable market developments and a positive net inflow contribution of close to 1% with offsetting impacts from currency movements.

Slide 22: Life – New business and new business mix

During the first half, Life new business annual premium equivalent (APE) sales returned to growth with an 11% increase on a like-for-like basis. The growth in sales reflects favorable growth momentum in unit-linked business and protection products in EMEA and Latin America. On a reported basis APE was 14% higher.

In EMEA, APE sales increased by 14% on a like-for-like basis, compared with the same period in 2020. This was mainly driven by strong growth of unit-linked business in Ireland and Italy and favorable APE sales of protection products in Spain, the UK and Switzerland. These factors were partially offset by the reduction in corporate savings business in Switzerland due to the COVID-19-related economic slowdown and competitive market conditions, as well as by lower sales of traditional life products in Germany.

APE sales in Latin America increased 11% on a like-for-like basis, reflecting higher sales volumes of individual protection products at Zurich Santander and strong growth of unit-linked business in Chile and Brazil. These were partially offset by the non-renewal of a large corporate life and protection account in Chile.



In North America, APE sales increased 4% on a like-for-like basis, excluding the group life business which was sold in the prior year. In Asia Pacific, lower sales in Australia, Japan and Indonesia led to a decline of 11% on a like-for-like basis. The decline in Australia followed repricing actions to improve margins.

The new business margin increased to an attractive level at 30.5% as reported and on a like-for-like basis. New business value (NBV) went up 37% on a like-for-like basis, driven by a more favorable sales mix and higher volumes in EMEA and Latin America. On a reported basis NBV improved by 44%.

The Group continues to focus on protection, unit-linked and corporate savings business, with these products accounting for 90% of APE sales. Protection business contributed 75% of the total NBV.

Slide 23: Life – Investment result

The Life investment result, which is gross of policyholder sharing, increased by 28% to USD 1.7bn, driven by higher realized capital gains and favorable FX movements during the first half compared with the prior year.

Slide 24: Farmers Exchanges – Overview

Key customer metrics remained strong on account of the Farmers Exchanges' customer focused strategy, with a further increase in Net Promoter Score, while retention was stable compared with the prior year.

The Farmers Exchanges continued to strengthen their agency channel and invest in direct capabilities. As a result of these actions, the exclusive agency force grew by ~2% compared to the prior year, while overall productivity increased. Strengthened sales capabilities across all channels led to higher new business sales.

Gross written premiums at the Farmers Exchanges increased 16%. Excluding the contribution of the MetLife U.S. P&C transaction which closed at the beginning of April 2021, gross written premiums increased 7%.

Slide 25: FMS – Overview

Farmers Management Services (FMS) BOP increased 10% compared to the prior year and 5% on a like-forlike basis after adjusting for the first-time inclusion of the acquired MetLife U.S. P&C business. This was mainly driven by growth in the premium base of the Farmers Exchanges.

The managed gross earned premium margin for the first half was 6.8% while the underlying business returned to the usual level of 7%.

As indicated at the time of the announcement of the MetLife U.S. P&C acquisition, the net margin on the acquired business was lower than for the existing Farmers business, reflecting a combination of higher initial expense levels and integration costs related to achieving expense synergies. As synergies are achieved, the margin on the acquired business is expected to steadily increase and to be broadly in-line with that of the existing Farmers business in 2023.



The result was also impacted by lower investment and other income resulting from decreasing investment yields, an unfavorable mark to market impact on a deferred compensation plan, and deal related costs related to the closing of the MetLife U.S. P&C acquisition.

Slide 26: Farmers Life and Farmers Re – Overview

Farmers Life BOP of USD 60m was 43% lower than in the prior year. The result was mainly driven by higher mortality including USD 42m of claims related to COVID-19. Mortality experience saw a sharp deterioration over the latter months of 2020 which continued into the first quarter of 2021 before improving more recently.

Farmers Life new business APE was 8% higher than in the prior-year period driven by lower sales in 2020 from the impact of the pandemic. New business value increased 11% due to the higher sales volumes and favorable economic variances. As a result, the new business margin further increased by 4ppts to 151%.

Farmers Re BOP of USD -10m was USD 20m lower than in the prior year driven by elevated catastrophe losses and unfavorable prior year development related to older accident years when Farmers Re had a higher proportion of ceded business from the Farmers Exchanges under the all lines quota share.

Slide 27: Group Functions and Operations & Non-Core Businesses – BOP

Group Functions and Operations reported a loss of USD 446m compared to USD 348m in the prior year period. This was mainly driven by an increase in charges related to Holdings and Financing due largely to financing and foregone investment income related to the acquisition of the MetLife U.S. P&C business, higher management fees charged out in 2020, and unfavorable currency movements.

The Group's Non-Core Businesses, which comprises run-off portfolios that are managed with the intention of proactively reducing risk and releasing capital, reported an operating profit of USD 21m. The result benefited from the absence of adverse developments in a legacy life portfolio linked to the COVID-19 outbreak in the prior year period.

Slide 28: Group – Solvency

As of June 30, the Group's Swiss Solvency Test (SST) ratio calculated based on the Group's Internal Model as approved by the Swiss Financial Market Supervisory Authority FINMA was estimated at 206%, well above the Group's target for the SST to be of 160% or above.

During the first half, the Group's SST ratio increased by 24% percentage points. Operating capital generation net of incremental capital for growth equated to 9 points before around 2 points of negative impact of higher than normal levels of natural catastrophes and COVID-19. Market movements led to a 23 point increase in the ratio reflecting 15 points from higher yield curves and 8 points from credit spread tightening and favorable equity markets. Capital actions including the acquisition of the MetLife U.S. P&C business, the successful placement of the USD 1.75bn of subordinated debt and the accrual of the HY-21



dividend reduced the SST ratio by 11 points year to date. Favorable assumption and model updates had a positive impact on the SST ratio of 4 points.

Slide 29: Group – Balance sheet and capital structure

Shareholders' equity declined by USD 1.8bn compared to year end 2020, mainly driven by the payment of the Group dividend of USD 3.2bn in the second quarter and a decrease of USD 0.9bn in net unrealized gains, which were only partially offset by net income attributable to shareholders of USD 2.2bn.

During the first half, the Group successfully placed USD 1.75bn of subordinated debt and called a hybrid debt instrument in the first quarter. At the balance sheet date, this, together with the decrease in shareholders' equity, had the effect of increasing the overall proportion of subordinated debt by 3 percentage points in the Group's capital structure.



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